Deaconess Health System Ambulatory Clinical Pharmacy Services

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Deaconess at a Glance

- Founded in 1892
- 10 acute/specialty care hospital system
 - 789 acute care beds in IN
 - 142 acute care beds in KY
- 31,000+ inpatient discharges annually
- 95,800+ emergency department visits
- 8,200+ employees

- Not-for-profit, governed by a local board of directors
- Leading regional tertiary provider – serving 26 counties in IN, IL, KY
- Level II trauma center
- Deaconess Cancer Services is an MD Anderson Network[®] affiliate
- Riley Hospital for Children affiliate



Deaconess Hospital Facilities









The Heart Hospital 24 beds



Deaconess Gibson **Hospital** 25 beds



Deaconess Gateway Hospital 259 beds

The Women's Hospital 86 beds (Joint Venture)



Deaconess Henderson Hospital 117 beds



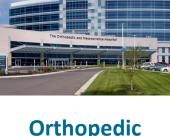
Deaconess Union Co. Hospital 25 beds (critical access)



Deaconess Cross Pointe 58 beds



Encompass Deaconess 88 beds, + 24 beds at Midtown



Orthopedic **Neuroscience** Hospital 74 beds

Affiliate Relationships

Wabash General Hospital



LAWRENCE COUNTY Memorial 🕂 Hospital







Why are Ambulatory Clinical Pharmacy Services necessary?

- Over 10,000 drugs on the market, many with complex dosing and medication use parameters
- Patients are living longer with increasing medication regimen complexity
- Appropriate, effective, and safe medication use reduces ER visits and hospitalizations and helps the patient achieve goals of care
- Clinical pharmacists have the medication expertise to help providers as a member of the care team
 - Analyze medication regimen to optimize and simplify
 - Help patients understand therapies
 - Help with side effects and medication adherence
 - Improve outcomes
 - Reduce total cost of care



Ambulatory Clinical Pharmacy Services

- Anticoagulation Clinic
- Medication Management Clinic
- Oncology and Infusion service
- Embedded pharmacists in ambulatory practices
 - Endocrinology
 - PCP



Anticoagulation Clinic



- Complete anticoagulation care for over 20 years -staffed with Certified Anticoagulation Care Providers (CACP)
 - Management of warfarin therapy
 - Optimize bridge therapy for procedures
 - Selection and monitoring of Direct Oral Anticoagulants (DOACs)
 - Our hospital admissions data shows dosing errors of 40% for patients admitted on a DOAC managed by a provider rather than anticoagulation clinic
 - Assure appropriate duration of therapy
 - Assess for drug, diet and disease state interactions
 - Use newer method of TTR (time in therapeutic range) to guide closer monitoring and assessment of anticoagulation appropriateness, reducing complications
 - Not utilized by providers in our region to help with management



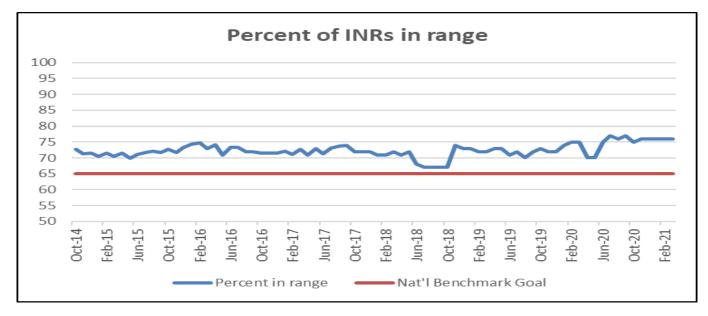
Anticoagulation Clinic Outcomes



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- Events rates are very low
 - 2.4% all events and 0.3% major events, well below usual care rates
- Percent INR in range exceeds the benchmark



• Bill under hospital as a facility fee, unable to bill directly for pharmacist management

Medication Management Clinic

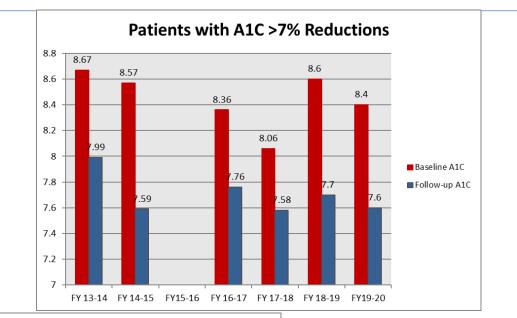
What is Medication Management?

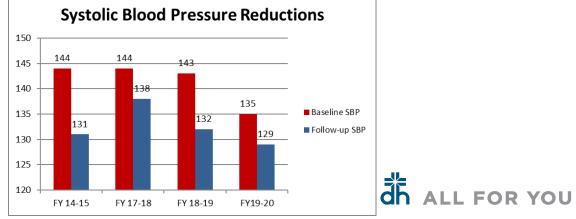
- Provide extensive education on disease states and medications
- Review medication regimen to assure:
 - Guideline-based
 - Simplified
 - Cost effective
 - Address drug interactions, side effects and appropriate dosing
- Adjust therapies to maximize patient adherence and goals of therapy
- Review and explain lab results
- Help with affordability
- Bill under hospital as a facility fee, unable to bill directly for pharmacist management



Medication Management Clinic Outcomes

- Average HbA1c reduction 0.72 (50% improvement)
- Average SBP reduction 9 points
- Average DBP reduction 5.5 points
- First year of program for own diabetic employees showed
 - 5.6% reduction in ER visits (4 ER visits and \$10,212)
 - 89.3% reduction in hospitalizations (15 admissions and \$201,663)

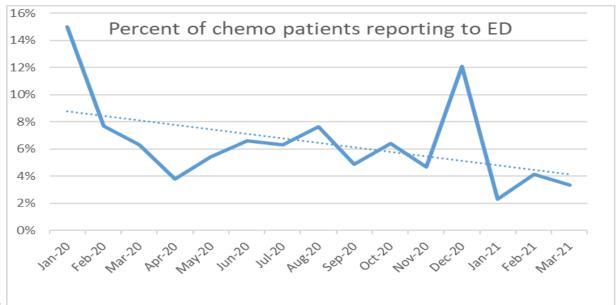




Oncology and Infusion Service



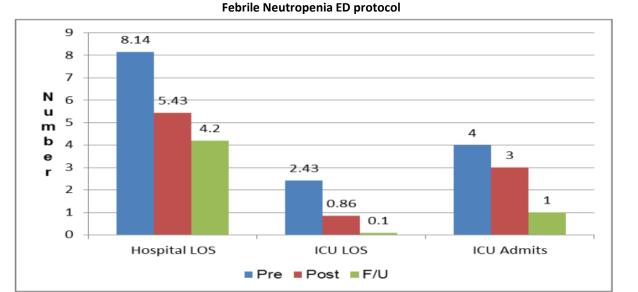
- Lowered 30 day ER visits for chemotherapy patients with implementing a standardized highly emetogenic protocol
- Implemented aggressive biosimilar platform – saving area health care system at least \$10M over last 5 years
- Dose rounding protocol implemented 10 years before payers required it = cost savings
- Implemented changing pre-meds from IV to oral route = cost savings





Oncology and Infusion Service

- ER febrile neutropenia protocol reduced ICU LOS by 1.64 days and all LOS by 2.77 days
- Implemented infusor balls saving 64 inpatients days per month for medications that can be given by continuous outpatient infusion
 - R-EPOCH used to be a 5 day inpatient stay that is now completed outpatient
- Moved rabies vaccination to urgent care – cost avoidance of 3 ER visits per patient
- No billing for this service







• Endocrinology (June 2020)

- Improve access
 - See patients for increase or changes to therapies to obtain goal quicker
 - Manage patients on insulin pumps
 - Manage continuous glucose monitor (CGM) patients
 - Improve access for physicians to see new patients
- Improve metrics
 - Hemoglobin A1c
 - Eye and foot exams
 - Statin use for secondary prevention
 - Improve medication adherence
- Only able to bill incident to 99211 for this service which does not cover the cost of the pharmacist



- Endocrinology Outcomes
 - Results of 1st 8 months (even with pandemic)
 - Reduction of A1c for pharmacist co-managed patients of 0.67% versus 0.17% for provider alone
 - Patient only testing fasting blood sugar and taking 3 types of insulin with resultant hypoglycemic episodes and ER admissions. Once working with pharmacist and therapies adjusted/simplified, A1c dropped from 10.5% to 6.6%. No ER admissions since interventions.



• Primary Care office (new July 2020)

- Complete Annual Wellness Visits (AWV) not being completed by other providers
- Monitor for gaps in care immunizations, laboratory monitoring, etc
- Chronic disease management to optimize medication therapy
- Transitions in Care management as part of the team complete medication reconciliation fixing issues and recommending or changing therapies with provider after hospitalization
- This location does not have adequate specialist access in the area and a pharmacist is able to expand access and provide this care close to home, without the expense of a specialist
- Able to bill AWV incident to provider, but other services only incident to 99211 which does not cover the cost of the pharmacist



- PCP office patient examples
 - 2 post-hospitalization patients with drastic potassium dosage changes where pharmacist coordinated getting lab drawn sooner and avoided readmission
 - 64yo female with A1c 10.5% found from a report of patients with A1c >9%. Worked with patient every 1-2 weeks to titrate her insulin resulted in a 3 month reduction in A1c to 8.4% (-2.1%)



Opportunities

- Payment for services rendered outside of dispensing
- Electronic health record (EMR) recognition for improved reporting of metrics and quality
- Provider status
 - Ohio (S.B. 265) added to definition of providers
 - Kentucky (H.B. 48) insurer "shall provide reimbursement to a pharmacist for a service or procedure at a rate not less than that provided to other nonphysician practitioners"

- Other non-physician health care professionals that receive payment for their services
 - NPs, PAs, CNS, CRNA
 - Certified nurse midwives
 - Respiratory therapists
 - Physical, occupational and speech therapists
 - Dieticians
 - Clinical social workers
 - Mental health therapists
 - Home health agencies
 - Dentists
 - Audiologists
 - Chiropractors
- All see patients independent of the physician, do not require incident to billing





- Health care is changing need team based-care
- Pharmacists provide improved outcomes and cost savings
 - Demonstrated with our services as well as many studies
 - Proven reduction in the total cost of care
- Employers work with your insurance providers to pay pharmacists for their non-dispensing services
- Insurance companies pay pharmacists for clinical services provided







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